COUNCIL of TEXAS A&M UNIVERSITY PRINCIPAL INVESTIGATORS Mail Step 1112







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CPI Newsletter – April 2024

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2023-24 CPI roster: Chair — Jessica Bernard, CAS ● Vice-Chair — Robin Page, Nursing ● Past Chair Debjyoti Banerjee, ENG ● AgriLife Extension — Tim Hartmann, Jamie Rae Walker ● AgriLife Research — Katie Lewis, Anil Somenahally, Qingwu Xue ● Architecture — Michelle Meyer ● BUSH — Laura Dague ● CAS — Lane Baker, Heath Blackmon, Rebecca Brooker, Ryan Ewing, Jessica Fitzsimmons, Jean-Luc Guermond, Wenshe Liu, Daniel Thornton ● COALS — Giri Athrey, Rodolfo Cardoso, Paul Straight, Aaron Tarone, Sarah White-Springer. Guoyao Wu ● Dentistry — Hua Zhang ● Education — Paul Hernandez, Rafael Lara-Alecio ● Engineering — Daniel Alge, Jorge Alvarado, Raymundo Arroyave, Suman Chakravorty, Tracy Hammond, Daniel Jiménez, Samuel Ma ● Geosciences — Ryan Ewing, Jessica Fitzsimmons, Daniel Thornton ● Law — Felix Mormann ● Mays — Katy Lane ● Medicine — Helene Andrews-Polymenis, Shannon Glaser, Carl Gregory ● Nursing — Robin Page ● Pharmacy — Jayshree Mishra ● Public Health — Gang Han ● TAMU at Galveston — Irfan Khan ● TAMU at Qatar — Nimir Elbashir ● TEES — Keith Biggers, Nathan Tichenor ● TTI — Edith Arámbula Mercado ● University Libraries — Laura Sare ● Veterinary Medicine — Joe Arosh, Candice Brinkmeyer-Langford, Dana Gaddy

Update from Dr. Jessica Bernard, 2023-2024 CPI Chair

April CPI Chair News - The Council of Principal Investigators Executive Committee (CPI-EC) met with administrators and the Wednesday, April 3, 2024, meeting opened with a brief preliminary demo of the new upcoming Human Subjects Recruitment website and process provided by Aliese Seawright, Division of Research and Justin Hollis, Division of Marketing and Communications. Discussions during the CPI-EC meeting with the administrative leadership began with Mr. Jason Boyle and Mr. Henry Judah from the Division of Risk, Ethics and Compliance sharing a brief update on the insurance programs and resources available for research equipment for researchers, departments, etc. at the Texas A&M campuses. A Research Facilities & Infrastructure working group update was provided from Mr. Matt Fry, Ms. Ashlyn Montgomery, The Division of Research and Mr. Aaron Brender, Division of Information Technology. They will provide these updates and resources to the larger PI community at the upcoming August 2024 CPI General Meeting. The CPI-EC membership was provided an update on the TPT Programs which provided opportunities for feedback and discussions. Information from the Division of Research will be sent out for future TPT programs coming available for all researchers having the opportunity to participate.

The upcoming April 10, 2024, CPI General Meeting is an open meeting. Following the April 10th CPI General Meeting, the YouTube video link will be posted on the cpi.tamu.edu meetings page website for all PIs to have access to view. The next scheduled CPI General meeting will be May 8th meeting. CPI will have the Vice President for Research's Office and the Marketing and Communications Office provide a Research Identity Committee update for CPI Representatives and Guests to provide feedback and have input prior to the committee's report being turned into President Welsh at the end of May. CPI has two representatives on this Research Identity Committee, Dr. Robin Page (rpage@tamu.edu), CPI Vice Chair and Dr. Rebecca Brooker (rebeccabrooker@tamu.edu), CPI Executive Committee Member. If there are questions, please reach out to these two CPI Members.

As CPI continues to meet with President Welsh and Texas A&M System administrative leadership this spring, I welcome thoughts, concerns, issues and agenda topics that impedes research efforts to all principal investigators within the research infrastructure with the Texas A&M University System. Please contact your CPI Representatives https://cpi.tamu.edu/council-membership/council-membership/2023-2024-council-membership/, or email the CPI Officers at cpi@tamu.edu or Rebecca Luckey, rluckey@tamu.edu, our CPI Coordinator.

Upcoming AnSRS4U Presentation: Texas A&M Innovation - Supporting Inventors and Commercializing Innovations Across The Texas A&M University System -Thursday April 25, 10-10:50am via Zoom

TAMU Sponsored Research Services (SRS) will host a presentation on the Texas A&M Innovation -Supporting Inventors and Commercializing Innovations Across The Texas A&M University System -Thursday April 25, 10-10:50am via Zoom. Pete Oneill, Chief Innovation Officer will be the presenter.

This session will introduce you to the Texas A&M Innovation Office, and their approach to commercialize new ideas and inventions into products delivering value to the marketplace.

Register at the link below. After registering, you will receive a confirmation email containing information about joining the meeting. If you are not able to attend the live presentation it will be recorded and placed on the SRS website https://srs.tamu.edu/resources/ansrs4u/ within a couple of days after the presentation.

You are invited to a Zoom meeting.

When: Apr 25, 2024 10:00 AM Central Time (US and Canada)

Register in advance for this meeting:

https://tamu.zoom.us/meeting/register/tJ0qdO2vqjwqGtM68RiBYtw93CEl8cpUuP a

After registering, you will receive a confirmation email containing information about joining the meeting.

Huron Tips – PAR Submissions

Ongoing activities that require a new Pre-Approval Request (PAR) each year can simply be copied. You can update necessary information without having to recreate the entire request. See our user guide for step by step instructions.

We also offer office hours if you would like any assistance with Huron processes. Thursdays at 10 am you can visit via Zoom and get your questions answered. Click here to access a session. If you prefer to set up a one-on-one meeting at a more convenient time, please click here.

Human Research Protection Program Updates

Aggie Research Volunteers - Recruitment Website

The Division of Research is pleased to announce that the research recruitment website is now ready for investigators to start using by submitting AggieResearchVolunteers Form.docx (https://view.officeapps.live.com/op/view.aspx?src=https%3A%2F%2Fvpr.tamu.edu%2Fwpcontent%2Fuploads%2F2024%2F03%2FAggieResearchVolunteers Form.docx&wdOrigin=BROWSELIN K) to the IRB for review and approval. The form can be submitted as a modification to update any recruitment plan on an active or pending study including exemptions.

The Aggie Research Volunteers Form contains the information necessary to complete the website posting. After the IRB approves the recruitment plan and the form, investigators can submit the form to arv@tamu.edu when they are ready to recruit participants. The website posting can remain active on the Aggie Research Volunteers Recruitment Website for 3, 6, or 12 months with an option to renew at the end of the designated period.

For more information about the Aggie Research Volunteers - Recruitment Website please send your questions to avr@tamu.edu or visit the following website: Human Research Protection Program (HRPP) -Division of Research (tamu.edu) (https://vpr.tamu.edu/human-research-protection-program/)

Huron Update for Legacy IRB Studies

The Human Research Protection Program is working with Huron to ease the amount of work it takes for investigators to update legacy studies in the new submission system. A new document category is being created for legacy studies only, to allow a stamped version of a document from iRIS to be uploaded without converting the document to Word. The new document category will be on the "Local Site Documents" page under "item 3. Other Attachments". The new document category to choose when uploading stamped versions from iRIS is: "Legacy iRIS Stamped Documents".

The new document category will be made available. soon. Check the HRPP website for more information. Human Research Protection Program (HRPP) - Division of Research (tamu.edu) (https://vpr.tamu.edu/human-research-protection-program/).

If you are in need of assistance, please contact My IRB Contact - Division of Research (tamu.edu) (https://vpr.tamu.edu/human-research-protection-program/my-irb-contact/) or irb@tamu.edu.

Animal Program Updates

Maestro Compliance Authorization for Animal Activities

The Animal Welfare Program would like to remind faculty that both the fund source and associated activities must be included on the approved animal use protocol (AUP) before compliance authorization is granted in Maestro. This may occur by either submitting a new AUP or an amendment to an existing AUP (when appropriate) and including the fund source from the Maestro notification. Instructions for completing an

amendment or AUP in iRIS can be found on the iRIS Help Documentation page (authentication required): https://vpr.tamu.edu/research-compliance-and-biosafety/iris-portal/iris-help-documentation/. contact the Animal Welfare Office at animalcompliance@tamu.edu or 979.845.1828 if you have questions or need assistance.

Focus on IACUC Guidelines - On campus transportation

Institutional Animal Care and Use Committee (IACUC) Guidance on procedural standards for animal activities is available on a wide variety of topics. Investigators are invited to view current IACUC Guidance on the local transportation of live animals on campus (TAMU-G-016). IACUC Guidance may be found on the Animal Program web page (requires TAMU authentication): https://vpr.tamu.edu/animals-in-researchand-teaching/texas-am-iacuc-guidance/ Please contact the Animal Welfare Office animalcompliance@tamu.edu or 979.845.1828 if you have questions or need assistance with implementing IACUC procedural standards.

Focus on IACUC Guidelines - Updated Guidance for February-March 2024

Institutional Animal Care and Use Committee (IACUC) Guidance on procedural standards for animal activities is available on a wide variety of topics. Investigators are invited to view IACUC Guidance updated in February-March 2024, including guidelines for the performance of survival surgery in rodents (TAMU-G-013) and non-survival surgery in all species (TAMU-G-022). IACUC Guidance may be found on the Animal Program web page (requires TAMU authentication): https://vpr.tamu.edu/animals-in-research-andteaching/texas-am-iacuc-guidance/ Please contact the Animal Welfare Office animalcompliance@tamu.edu or 979.845.1828 if you have questions or need assistance with implementing IACUC procedural standards.

Resource for Principal Investigators - Utilizing the NC3Rs Experimental Design Assistant (EDA) for **Planning Animal Studies**

The Animal Welfare Office offers the following valuable and no cost resource for Principal Investigators (Pls) for designing robust, reliable, and reproducible animal studies: https://eda.nc3rs.org.uk. The EDA helps users build a diagram representing an experimental plan, provides customized feedback, and can make suggestions on statistical methods, randomization, blinding, sample sizes, and other critical design aspects. Please contact the Animal Welfare Office at animalcompliance@tamu.edu or 979.845.1828 if you have questions or need assistance.

Webinar - NIH Simplified Review Framework for Research Project Grants (RPGs): Implementation and Impact on Funding Opportunities

Wednesday, April 17, 2024 1:00 - 2:00 p.m. ET

REGISTRATION REQUIRED! Webinar Registration - Zoom (zoomgov.com)

The National Institutes of Health (NIH) is simplifying the framework for the peer review of most Research Project Grant (RPG) applications, effective for due dates on or after January 25, 2025. These changes are designed to address the complexity of the peer review process and mitigate potential bias. Make plans to hear the latest updates, timelines, and how these changes will impact existing and new funding opportunities. A Q&A with NIH experts will follow the presentation to address additional questions.

Available on Demand - Recent AnSRS4u Maestro Researcher Portal: An Effective **Tool for Managing Your Research**

If you were not able to watch this presentation live, you have the opportunity to watch it on demand via the SRs website at AnSRS4U – Sponsored Research Services (tamu.edu)

Learn how the Maestro Researcher Portal is used by researchers to create, view and approve proposals, view project terms and conditions, check account balances, transactions, payroll activity and revenue. Explore the Researcher Dashboard which is the landing page where the system summarizes all actions researchers need to perform with easy navigation path, and gives them different alerts for their proposals, projects or accounts. Receive answers to commonly asked questions and learn about suggested best practices in utilizing Maestro to manage your research projects.

Panther RISE (PRISE) 2024 Request for Proposals

This seed-funding program supports and enhances productive academic collaborations between Prairie View A&M University (PVAMU) and Texas A&M University.

Administered jointly by PVAMU's Division of Research and Innovation and Texas A&M's Division of Research, PRISE is open to tenured or tenure-track faculty members from all disciplines at both institutions.

To apply, two faculty investigators (one from each institution) must submit a collaborative proposal by Monday, April 29, 2024. Their proposal may support a creative, research or scholarly project.

Successful collaborations will receive \$40,000 total, with PVAMU providing \$20,000 to its investigator and Texas A&M providing \$20,000 to its investigator.

Submission instructions and other details are posted on the PRISE webpage.

2024-2025 Southeastern Conference Emerging Scholars Program Call for Applications – Postdoctoral Scholars

Submission deadline for applications is Friday, May 3, 2024 at 11:59 pm CDT

Description of program:

The SEC Provosts established the SEC Emerging Scholars Program to aid in preparing future faculty members. The program is designed to provide professional development and networking opportunities for current doctoral students and postdoctoral researchers who are considering careers in higher education.

The Southeastern Conference (SEC) Emerging Scholars Program is a competitive 1-year fellowship program. Two postdoctoral fellowships will be awarded.

Selected scholars MUST participate in the inter-institutional SEC Emerging Scholars Career Preparation workshop hosted by the University of Georgia, September 15-18, 2024. Faculty advisors must commit to supporting this participation.

Eliaibility:

This program call is only for postdoctoral trainees that aspire and have the potential to pursue a career in academia. All active TAMU postdoctoral scholars (U.S. citizens, permanent residents and international postdocs) seeking an academic faculty position are eligible to apply. Postdocs must remain as a TAMU postdoc through the academic year (until August 2025) to receive full benefit and compensation for the program. The funding is subject to proration if the program is not completed.

Primary intents of the program are for the Scholar to participate in professional development events, and prepare application materials for next-stage academic positions. This fellowship is NOT intended to finance data collection or the completion of on-going research work.

Funding and Benefits of the SEC Emerging Scholars Program:

- 1. 2024-2025 Fellowship will consist of \$8,000 that could be used for professional development opportunities by participating at professional conferences (including SEC 2024); travel costs to visit labs at other universities or participate in skill-building courses/workshops to learn new skills, etc. The fellowship funding will be deposited in an account in the postdoc department and subject to proration if the program is not completed.
- 2. Formal professional development opportunities
- 3. Job networking opportunities with other SEC institutions through participation at the SEC Workshop
- 4. Faculty-provided feedback of common academic job application materials

Requirements of the SEC Emerging Scholars:

If selected, the following will be required of a Scholar:

- 1. Prepare an academic C.V., Research Statement, and Teaching Statement for the LOCAL Preparation Workshop to be held late August 2024 (date TBD). Texas A&M University offers a LOCAL Preparation Workshop ahead of the SEC conference as detailed below.
- 2. Attend the LOCAL Preparation Workshop late August 2024 (date TBD) hosted by the Graduate and Professional School in collaboration with the Texas A&M Office of Postdoctoral Affairs (duration ~ 2 hours)
- 3. Attend the Fall 2024 SEC Emerging Scholars Conference hosted by the University of Georgia September 15-18 (travel and accommodations paid and included in this scholarship). Each participant is responsible for their own travel arrangements.
- 4. Participate in at least 2 professional development workshops organized by the Texas A&M Office of Postdoctoral Affairs in the 2024-2025 academic year. These workshops are typically 1 to 2 hours
- 5. Provide a half-page reflection of your overall experience of the program in Spring 2025 (date TBD).

COMPLETE APPLICATION INFORMATION AND FAQS ARE POSTED AT THE WEBSITE

https://vpr.tamu.edu/research-resources/office-of-postdoctoral-affairs/sec-emerging-scholars-fellowship/

NSF PAPPG NSF 24-1 New Version Has Been Issued

NSF has announced that a revised version of the NSF Proposal & Award Policies & Procedures Guide (PAPPG) (NSF 24-1) has been issued. The new PAPPG will be effective for proposals submitted or due on or after May 20, 2024.

You can review the by-chapter **Summary of Changes** provided in the PAPPG. NSF will present information about these changes in a webinar on March 12that 2 PM EST. Sign up on the Policy Office outreach website to be notified once registration opens. While this version of the PAPPG becomes effective on May 20, 2024, in the interim, the guidelines contained in the current PAPPG (NSF 23-1) continue to apply. Changes that affect proposal preparation

- Biographical Sketch(es): This section has been revised to remove the 3-page limitation for the biographical sketch. There is no page limitation for this section of the proposal. The Synergistic Activities section has been removed from the biographical sketch. This information must now be submitted by individuals designated as senior/key persons as part of the senior/key personnel documents in Research.gov.
- Mentoring Plan: Proposals will require a mentoring plan for postdoctoral researchers or graduate students supported on the project. This page limitation for the Mentoring Plan remains one page.
- New checkbox on the Cover Sheet to indicate if there are "Potential Impacts on Tribal Nations." NSF will not award projects that may impact Tribal Resources or Interests unless the project has prior written approval from officials designated by the relevant Tribal Nations(s).

Texas A&M Innovation – InnovationU Seminar Series

InnovationU Seminar Series

A Startup Case Study: Sage Spectra April 16, 2024 | 4:00 PM - 6:00 PM CST

Register for Virtual or In-Person Attendance:

In-person: TAMU Memorial Student Center, Room 2406A/B;

(275 Joe Routt Blvd, College Station, TX 77843).

Virtual: Via live webinar

About the Event: Join us on Tuesday, April 16 at 4:00 P.M. - 6:00 P.M. CST for the next seminar in our InnovationU series, "A Startup Case Study: SageSpectra" where our panelists will share their experiences on the challenges they are facing, the strategies that are propelling their growth, and the lessons being learned along the way. Following discussion and Q&A, there will be brief networking time with event speakers and participants where light refreshments and drinks will be provided.

Meet our Speakers

Our panel of experts will provide a deep dive into various perspectives and experiences.



John Hanks is a founder and inventor at SageSpectra that has licensed technology with Texas A&M University. He is a Professor of Practice at Texas A&M and an experienced industry veteran with more than 30 years of corporate and startup experience. Hanks will discuss the growth, strategies, and challenges from an inventor perspective.



Madi Heck is a co-founder and current Chief Executive Officer at SageSpectra. A recent MBA and Master of Engineering graduate from Texas A&M University she is passionate about engineering solutions to improve patient quality of life. She has spoken to over 200 healthcare and startup experts while conducting customer discovery and market research for SageSpectra's PAD screening device. Heck will share her perspective as a company officer.



Pete ONeill is the Chief Innovation Officer of Texas A&M Innovation. He has previous experience in both healthcare and aerospace commercialization, and also has experience leading startup companies as CEO of the Cleveland Clinic spin-off company Custom Orthopaedic Solutions and CEO of PedialyDx Inc. ONeill will serve as the moderator.

Available on Demand - Recent AnSRS4u presentation Navigating NSF: A Roadmap for New Proposals in Research.gov

If you were not able to watch this presentation live, you have the opportunity to watch it on demand via the SRs website at AnSRS4U – Sponsored Research Services (tamu.edu)

This presentation will walk you step by step through the process of creating a proposal in Research.gov. You will learn what areas of the proposal are the responsibility of the principal investigator and what areas of the proposal that SRS will complete.

Planning & Writing Proposals in the Arts & Humanities Workshop – April 18-19, 2024

This two-day workshop will cover fundamental concepts of proposal planning and writing for Arts and Humanities faculty supported by tips and operational strategies for planning and longer-term sustainability. Please see flyer attached at the back of the newsletter for more information.

Register here: https://u.tamu.edu/ATG

Any questions, please contact Shannon Eyre (seyre@tamu.edu)

Oak Ridge Institute for Science and Education (ORISE) – EPA Internships & **Fellowships**

EPA Applying Bayesian Networks to Groundwater Contaminant Transport and Remediation Fellowship

Location: Cincinnati, Ohio or Ada, Oklahoma

Degree: Master's Degree or Doctoral Degree received within the last 36 months or currently pursuing

Citizenship: U.S. Citizen Deadline: April 12, 2024

EPA Research & Analysis on Issues Related to National Water Programs Fellowship

Location: Washington, DC

Degree: Master's Degree or Doctoral Degree received within the last 60 months or anticipated to be

received by 6/30/2024 Citizenship: U.S. Citizen Deadline: April 12, 2024

EPA Fellowship in Science Communication, Data Analysis, and Public Outreach to Reduce the Risks of Lead in Water

Location: Cincinnati, Ohio

Degree: Master's Degree or Doctoral Degree received within the last 24 months

Citizenship: LPR or U.S. Citizen

Deadline: May 24, 2024

EPA Fellowship Data Curation and Analysis of Nanomaterial Database

Location: Research Triangle Park, North Carolina

Degree: Bachelor's Degree, Master's Degree, or Doctoral Degree received within the last 60 months or

currently pursuing Citizenship: U.S. Citizen Deadline: May 24, 2024

EPA Fellowship on Development and Application of Systematic Read-across Approaches to Predict **Toxicity Outcomes**

Location: Research Triangle Park, North Carolina

Degree: Master's Degree or Doctoral Degree received within the last 60 months

Citizenship: U.S. Citizen Deadline: June 7, 2024

EPA Fellowship on Investigating Emerging Contaminants in Water, with Emphasis on Poly- and Perfluoroalkyl Substances and their Treatment

Location: Cincinnati. Ohio

Degree: Master's Degree or Doctoral Degree received within the last 60 months or currently pursuing

Citizenship: U.S. Citizen Deadline: June 21, 2024

Current and future ORISE Research Participation Programs at the U.S. Environmental Protection Agency (EPA), go to their website at https://orise.orau.gov/epa/current-research-opportunities.html

Graduate Recruitment, Enhancement and Travel (GREAT) Program Travel Award Requests

This is a reminder that the Graduate and Professional School is accepting Graduate Recruitment, Enhancement and Travel (GREAT) Program prospective student travel award requests for travel conducted between 9/1/23 - 8/31/24. Departments will be reimbursed up to \$1,000 for each approved request.

Prospective **doctoral students** should be:

- 1. A recipient of a GREAT Program eligible external fellowship; or
- 2. A competitive candidate for a GREAT Program eligible external fellowship or GREAT Program eligible federal training grant; and
- 3. In their last year of undergraduate or master's studies.

Department/program requests will (1) identify the GREAT Program external fellowship(s)/grant(s) that the prospective student has received, or (2) provide a brief summary of the prospective student's credentials demonstrating their competitiveness for one or more eligible external fellowship or training grant.

For questions, please visit the GREAT Program Staff and Faculty Resources webpage, or email **GREAT@tamu.edu**.

Collaborations. Please contact exportcontrols@tamu.edu with any questions.

Updates to Countries of Concern

As discussed at the October 11, 2023 CPI General Meeting, please note the Countries of Concern list has been updated to include Hong Kong and Macau effective February 1, 2024. Countries of Concern are currently China (now including Hong Kong and Macau), Iran, North Korea, and Russia. Please remember any global engagement or international collaboration involving a country of concern requires prior approval pursuant to System Regulation 15.05.04 High Risk Global Engagements and High Risk International Collaborations and University Rule 15.05.04.M1 High Risk Global Engagement and High Risk International

Limited Submission Proposal Opportunities

The Division of Research has a limited proposal submission and review portal. The system will be used for limited submissions and most internal grant programs. You will find available opportunities at: https://tamu.infoready4.com/#limitedsubmissions. If you have any questions, please contact limitedsubmissions@tamu.edu.

Proposal Assistance for Large Multidisciplinary Funding Opportunities

The Division of Research, Research Development Services, offers free assistance to teams pursuing large multidisciplinary funding opportunities. To learn more about the types of assistance offered or to request assistance, click here

Bulletin for Principal Investigators

The Division of Research at Texas A&M University publishes a weekly bulletin about research. The Research Bulletin accepts news items about researchers and their teams from the colleges, schools, campuses and agencies within the Texas A&M research enterprise, including honors, funding, presentations, and appearances in news media. To subscribe or unsubscribe to the Research Bulletin, email: research-communications@tamu.edu.

Innovation and Commercialization at Texas A&M University

Follow us on social media @TAMInnovation and subscribe to our mailing list to stay up to date on news and timely information related to innovation and commercialization at The Texas A&M University System.

RESEARCH DEVELOPMENT SERVICES BRINGS YOU:

APRIL 18 & 19, 2024

ATKISSON TRAINING GROUP

PLANNING & WRITING SUCCESSFUL PROPOSALS IN THE ARTS, & HUMANITIES

DATE & TIME

THURSDAY, APRIL 18TH 1 PM - 5 PM **AND** FRIDAY, APRIL 19TH 8 AM - 12 PM

WHERE & WHAT

MELBERN G. GLASSCOCK CENTER FOR HUMANITIES RESEARCH LIBRARY, ROOM 311

This two-day workshop will cover fundamental concepts of proposal planning and writing for Arts and Humanities faculty supported by tips and operational strategies for planning and longer-term sustainability.

REGISTER HERE!



M.S. (PEG) ATKISSON, PH.D PRESIDENT & FOUNDER **ATKISSON TRAINING GROUP**

M.S. (Peg) AtKisson, PhD, trained in neuroscience, but in 2001 made her science grant proposals and research development. She started the research development group at Tufts University, working on large, multi-investigator proposals. After eight years with Grant Writers' Seminars and Workshops, she left in 2017 to found ATG to create new approaches to grantsmanship training and developing integrated and holistic support for faculty research and leadership development. She still considers herself a neuroscientist first, and she still writes grant proposals.

BARBARA ENDEMAÑO WALKER, PH.D **DIRECTOR OF STRATEGIC RESEARCH INITIATIVES UNIVERSITY OF CALIFORNIA SANTA BARBARA**

Barbara Endemaño Walker is the Director of Strategic Research Initiatives at the University of California Santa Barbara (UCSB). She has a Ph.D. and M.A. in Geography from UC Berkeley and a B.A. in Anthropology and African Studies from UCLA. Her research and publications focus on broadening participation in higher education and STEM, and the gendered political ecology of marine resources in Ghana and French Polynesia. Her work has been funded by the National Science Foundation, the MacArthur Foundation, NOAA Sea Grant, the Social Science Research Council, and the Department of Education, among others. She was a founding board member of the National Organization of Research Development Professionals (NORDP), and she leads national and state-wide projects that focus on broadening participation in higher education in the context of the research enterprise, including the NSF-funded Center for Research, Excellence, and Diversity in Team Scholarship (CREDITS) and the California Alliance for Hispanic-serving Social Science Advancement (CAHSSA). She serves on the National Science Foundation Committee on Equal Opportunities in Science and Engineering (CEOSE). She is also co-author of the book Funding Your Research in the Humanities and Social Sciences: A Practical Guide to Grant and Fellowship Proposals (Routledge 2017).

LIST OF TOPICS

- Stakeholder Analysis
- Reading the RFP
- Critical Page 1 Framework
 PI Qualifications
- Rest of the Proposal
- Title Development
- Making the Argument
- Style-Writing & Flow of Logic

WHY ATTEND?

ATG's approach to grant writing includes "stop and practice" moments, group discussions, "in-classroom flipped classroom" and moments for shared metacognition.