Update for the IRB Conversion to Huron

The “GO LIVE” date for the new Huron IRB submission system has been rescheduled for Monday, December 11, 2023.

Important Transition Dates:

- **November 6, 2023 – IRB Deadline for New Study Initial Applications**
  - All new study initial applications of any type (Exempt, Expedited or Full-Board) must be received by this date.
  - Please remember that Initial applications received on or before November 6th must be in an approvable state and contain complete and accurate information in order to receive approval prior to BLACK-OUT on December 1, 2023.
  - Any submission not approved prior to the BLACK-OUT date of December 1, 2023, will need to be restarted in Huron.
  - Please do not rush to meet the November 6th deadline, if you can wait for the Huron System to GO LIVE on December 11, 2023.

- **November 13, 2023 – IRB Deadline for all other Submissions**
  - Continuing Review applications must be received on or before November 13, 2023, for any study expiring prior to January 1, 2024.
  - Any new amendment, personnel change request, or annual check-in report must be received on or before November 13, 2023, for approval prior to BLACK-OUT.

- **December 1 – December 10, 2023 – BLACK-OUT PERIOD**
  - No IRB applications or submissions of any type can be accepted or processed in either iRIS or Huron during this time frame. This includes initial submissions, modifications, personnel changes or continuing reviews.

- **December 11, 2023 - Huron Go Live!**
  - Huron is open for submissions.
  - Please go to the HRPP website for further instructions: [Huron Conversion – Division of Research (tamu.edu)](https://vpr.tamu.edu/human-research-protection-program/huron/)

<table>
<thead>
<tr>
<th>Submission Type</th>
<th>Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>Continuing Reviews</td>
<td>Continuing reviews that expire on or before January 1, 2024, must be submitted in iRIS on or before November 13, 2023. Continuing reviews that expire on or after January 1, 2024, can be submitted in HURON when the system is live on December 11, 2023.</td>
</tr>
<tr>
<td>Administrative Check Ins</td>
<td>Administrative Check-Ins that expire before January 1, 2024, must be submitted in iRIS on or before November 13, 2023. Administrative Check-Ins that expire on or after January 1, 2024, can be submitted in HURON when the system is live on December 11, 2023.</td>
</tr>
</tbody>
</table>
### Initial Reviews

No new study initial applications will be accepted in iRIS after November 6, 2023. This includes new studies of any type (Exempt, Expedited, Full Board). After November 6, 2023, all new studies must wait until HURON is live starting on December 11, 2023.

### Modifications

No new Modifications will be accepted in iRIS after November 13, 2023. After this date all modifications must wait until Huron is live starting on December 11, 2023.*

### Personnel Change Requests

No new Personnel Change Requests will be accepted in iRIS after November 13, 2023. Personnel Change Requests after this date must wait until Huron is live starting on December 11, 2023.*

### Reportable New Events

Please contact your [IRB coordinator](mailto:IRB_coordinator@tamu.edu) for instructions on how to submit reportable new information during the transition period.

### Delayed Onset Requests (118)

If you have an unexpected deadline issued by a funding agency during the black-out period, please contact your [IRB coordinator](mailto:IRB_coordinator@tamu.edu) for further instructions.

### Study Closure Forms

Requests to close out a study will be accepted until November 30, 2023.

* If you have an exempt protocol approved in iRIS, you will be able to submit minor amendments and personnel change requests in iRIS after the Huron Go Live date.

### How to Prepare

Researchers are encouraged to schedule training and review the step-by step instructional guidance materials to learn how to navigate through different types of IRB submissions.

The materials are available on the HRPP website under [Huron IRB Knowledge Center](https://vpr.tamu.edu/human-research-protection-program/huron-knowledge-center/).

This is also a good time for researchers to familiarize themselves with the HRPP’s suite of protocol templates found in the HRPP Toolkit. The Huron system will require a written protocol for each new study submitted to the IRB for review and approval. Click here: [Templates – Division of Research](https://vpr.tamu.edu/human-research-protection-program/toolkit/templates/).

Please contact Denise Puga, HRPP Education Coordinator, [denisepuga@tamu.edu](mailto:denisepuga@tamu.edu) or Aliese Seawright, HRPP Director, [a.seawright@tamu.edu](mailto:a.seawright@tamu.edu) if you have any questions or need additional information. You can also reach the HRPP by calling 979 458-4067.

**Note:** The Huron conversion timeline is for IRB submissions only. IACUC and IBC submissions will continue to use iRIS.
Global Engagement/International Activities

October 11, 2023

Office of Export Controls, Conflict of Interest, and Responsible Conduct of Research
Division of Research

ATM
International Activities and Collaborations

Texas A&M embraces a culture of excellence which values international collaborations and an environment that promotes innovation and creativity in research. As a global leader, the university acknowledges the importance of collaborations, locally as well as around the world, to advance society.

Texas A&M is committed to:

• Protecting the strength and vitality of its research enterprise
• Championing academic freedom
• Encouraging our researchers and scholars to collaborate with the brightest minds in the world
• Advancing knowledge and the application of that knowledge
International Activities and Collaborations

Universities such as Texas A&M are actively responding to concerns from federal agencies and sponsors regarding foreign influence in academic research.

This influence may range from conflicting commitments of researchers to foreign entities to the misappropriation of research results and intellectual property.

While we value and encourage international collaborations that promote openness in research and scholarship, Texas A&M must comply with U.S. laws and agency regulations that govern how we manage and report international engagements. Understanding the regulatory environment, the risks, and importance of transparency is an individual responsibility as well as an organizational commitment.

Texas A&M encourages its faculty to establish global engagements in the pursuit of mutually beneficial fundamental scientific inquiries, cultural, or educational opportunities.
International Collaborations

- **Foreign influence**: Refers to actions and behaviors by foreign entities against a U.S. party/parties.

- U.S. sponsor concerns when they appear to operate with the intent to further the military and/or economic goals of a foreign government by:
  - Acquiring proprietary technology or software, unpublished data and methods, or other intellectual property.

- Possible actions include:
  - Foreign employment arrangements
  - Foreign grant support that creates problems with overlap, or over-commitment
  - Non-disclosure of substantial foreign research support as required by Federal sponsor and/or University requirements
  - Undisclosed foreign grants and/or hidden transfers of information, know-how, data, person-time

- Federal agencies have issued statements expressing growing concerns over the potential for foreign influence:
  - Failure by some researchers to disclose contributions of resources from other organizations, including foreign governments
  - Diversion of intellectual property to foreign entities
  - Sharing of confidential information by peer reviewers with others, including in some instances with foreign entities, or otherwise attempting to influence funding decisions
International Activities and Collaborations
What are the Feds doing?

Federal Agencies
- Defense Advanced Research Projects Agency (DARPA)
  - DARPA was the first to go public with a Risk Rubric
  - Included risk-based measures to assess potential undue foreign influence/COI/COC
- Department of Army
  - Army Research Risk Assessment Program Risk Matrix/Rubric
  - Identified Specific Actions of the Senior/Key Personnel
- Department of Defense (DoD)
  - In progress
  - Possibly may be the most restrictive/burdensome for Universities
  - Will discuss in further detail
- Others are in the works
  - Example: National Science Foundation (NSF) may not accept a proposal if it has the potential to negatively impact research security and integrity due to credible information of a national security concern (although, NSF does think this would be a rare occurrence)

National Presidential Memorandum 33

CHIPS and Science Act
Guidance for Implementing NSPM-33 on National Security Strategy for United States Government-Supported
Research and Development – January 2022

- Strengthen protections of U.S. Government-supported R&D against foreign government interference and misappropriation, while maintaining an open environment to foster research discoveries and innovation that benefit the United States and the world.

- Outlined commitments in the following areas:
  - Engaging regularly with the research community and other stakeholders to share information
  - Standardizing disclosure information to assess potential conflicts of interest and conflicts of commitment
  - Coordinating agency policy development for researcher digital persistent identifiers
  - Developing research security program standards

- Specifically regarding research security programs, NSPM-33 directs research institutions receiving more than $50M in Federal science and engineering support in the prior 2 fiscal years to establish a research security program that includes 4 elements:
  - Cybersecurity
  - Foreign Travel Security/Training
  - Research Security Training
  - Export Control Training
Cybersecurity

Must implement baseline safeguarding protocols and procedures for information systems used to store, transmit, and conduct federally funded R&D. The following protocols are required:

- Limit information system access to authorized users and processes acting on behalf of authorized users, or devices (including other information systems), as described in Office of Management and Budget Memorandum M-21-31 on Improving the Federal Government's Investigative and Remediation Capabilities Related to Cybersecurity Incidents.
- Limit information system access to the types of transactions and functions that authorized users are permitted to execute.
- Verify and control/limit connections to, and use of, external information systems.
- Control any non-public information posted or processed on publicly accessible information systems.
- Identify information system users and processes acting on behalf of users, or devices.
- Authenticate (or verify) the identities of those users, processes, and devices, as a prerequisite to allowing access to organizational information systems.
- Monitor, control, and protect organizational communications (information transmitted or received by organizational information systems) at the external boundaries and key internal boundaries of the information systems.
- Implement subnetworks for publicly accessible system components that are physically or logically separated from internal networks.
- Identify, report, and correct information and information system flaws in a timely manner.
- Provide protection from malicious code at appropriate locations within organizational information systems.
- Update malicious code protection mechanisms when new releases are available.
- Perform periodic scans of the information system and real-time scans of files from external sources as files are downloaded, opened, and executed.

Must follow applicable cybersecurity requirements and controls beyond these baseline requirements for research involving classified information, controlled unclassified information (CUI), commercially sensitive information, or information that, if inadvertently or intentionally released, may harm US Government rights.
Foreign Travel Security

- Establish and maintain international travel policies for covered individuals engaged in federally funded R&D who are traveling internationally for organization business, teaching, conference attendance, research purposes, or who receive offers of sponsored travel for research or professional purposes.
- International travel policies and procedures must include:
  - Maintenance of an organizational record of covered international travel by covered individuals engaged in federally funded R&D
  - A disclosure and authorization requirement in advance of international travel
  - Mandatory applicable security briefings, and advice regarding electronic device security (e.g. smartphones, laptops) prior to covered international travel, or to travel including electronic devices utilized for federally funded R&D or bought with Federal funding
National Security Presidential Memorandum 33  
(NSPM-33)

**Research Security Training**

- Must implement research security training as a component of research security programs
- Below elements must be incorporated into existing training programs, such as RCR, and must provide training at initial orientation for new personnel as well as refresher training. Must maintain the ability to certify that personnel have completed the required training for the purposes of Federal R&D award applications as mandated by the CHIPs and Science Act.
  - Understanding why research security is important for the U.S. R&D enterprise and what constitutes foreign interference
  - The importance of non-discrimination as a guiding principle of U.S. research security policy
  - Disclosure policy and how it is used, particularly with regard to conflicts of interest and conflicts of commitment
  - Identifying, managing, and mitigating risk, particularly in the context of foreign talent programs and insider threats
  - Proper use of funds
  - The value of and challenges with international collaborations
  - Responsible international travel practices
  - Basic cybersecurity hygiene and data protection practices, including recognition of and response to social engineering threats and cyber breaches
  - IP and data protection requirements and best practices
- In the event of a research security breach finding, must conduct tailored training related to the finding as a component of the organization’s response, and keep a record of such trainings for affected individuals.
Export Control Training

- Must provide training to relevant personnel on requirements and processes for reviewing foreign sponsors, collaborators, and partnerships, and for ensuring compliance with Federal export control requirements and restricted entities lists. The training must emphasize that the “fundamental research” exception has explicit limitations. For example, federally funded R&D of “applied” energy technologies (i.e., “applied research”), many with dual-uses (civilian and military), fall outside of any exception and are subject to such laws.
Includes several research security provisions:

- Prohibition of malign foreign government talent recruitment programs
- Requirements to establish a research security and integrity information sharing and analysis organization
- Research security training requirements for all covered personnel
  (will not be required until NSF has the training modules available for use)
- Inclusion of research security training as part of RCR training
- Reporting on foreign financial transactions and gifts
  - Must report annually on foreign financial transactions on amounts over $50,000 from countries of concern; reporting system is not yet in place; however, they anticipate that the first report will be due in July 2024
- Prohibition of Confucius institutes
  - Would need a waiver to receive funding if you have a Confucius institute
June 29, 2023: Released Memo - Countering Unwanted Foreign Influence in Department-Funded Research at Institutions of Higher Education

- Memo provides policy for the risk-based security reviews mandated by section 1286 of the National Defense Authorization Act and NSPM-33 for fundamental research project proposals

A few key items to note:

- Beginning August 9, 2024, DoD is prohibited from providing funding to or making an award of a fundamental research project proposal in which a covered individual is participating in a malign foreign talent recruitment program or to a proposing institution that does not have a policy addressing malign foreign talent programs pursuant to Section 10632 of the CHIPS and Science Act of 2022
- Beginning in FY24, no U.S. institution of higher education that hosts a Confucius Institute may receive DoD funding unless the IHE has been issued a waiver by the Secretary of Defense
- Decision Matrix to Inform Fundamental Research Proposal Mitigation Decisions
  - Involvement in a TRP? Outside funding or patents not disclosed in the proposal?
  - Includes a list of foreign institutions that have been confirmed as engaging in problematic activity, as well as identifies those foreign talent programs that have been confirmed as posing a threat to the national security interests of the U.S.
What is a Malign Foreign Talent Recruitment Program?

Any type of program, position or activity that involves one of more of the following:

- Unauthorized transfer of intellectual property, materials, data or other nonpublic information;
- Recruitment of trainees or researchers to enroll in such program, position or activity;
- Establishing a laboratory or entity in a foreign country in violation of terms and conditions of a federal research award;
- Accepting a faculty position, or undertaking any other employment or appointment in violation of the standard terms and conditions of a federal research award;
- Being unable to terminate the activity except in extraordinary circumstances;
- Being limited in capacity to carry out a federal research award;
- Requirement to engage in work that overlaps or duplicates a federal research award;
- Requirement to obtain research funding from the foreign government’s entities;
- Requirement to omit acknowledgement of the U.S. home institution and/or the federal funding agency;
- Requirement to not disclose participation in the program, position, or activity; OR
- Having a conflict of interest or commitment contrary to a federal research award.

AND

Is sponsored by one of the following:

- A foreign country of concern (defined as the People's Republic of China including Hong Kong and Macau, the Democratic People's Republic of Korea, the Russian Federation, the Islamic Republic of Iran, or any other country determined to be a country of concern by the Secretary of State); or
- An entity based in a foreign country of concern; or
- An institution or program on certain prohibited lists.
System Regulation 15.05.04 High Risk Global Engagements and High Risk International Collaborations

- New regulation effective August 18, 2022; University rule April 6, 2023

- What is a High Risk Global Engagement?
  - contracts with one or more Foreign Persons based outside the United States in a Country of Concern

- What is a High Risk International Collaboration?
  - any of the following relationships with Foreign Persons based outside the United States in a Country of Concern: student and faculty exchanges; placements abroad; unfunded research relationships; technical assistance; unfunded professional development, training, and services; unfunded outside appointments, honorary positions, peer review, or distinguished positions; unfunded outside support including but not limited to lab space or other resources, provided either physically or virtually; activities with Foreign Persons traditionally compensated by a payment, honorarium, or paid travel expenses.

- Currently, what are the Countries of Concern?
  - China, Russia, Iran, and North Korea

- What does this mean?
  - High risk global engagements and high risk international collaborations will now require additional reviews and approvals, including final approval from the Texas A&M System Vice Chancellor for Research.

- Entity List and FAQs posted on our website.
What does this mean?

- Any global engagement or international collaboration with a country of concern will require an additional approval from the System Vice Chancellor for Research
  - Travel
  - Sponsored projects
  - External Employment/Outside Activities
  - Appointments (including honorary positions)
  - Collaborations (funded or unfunded)
  - Agreements/Awards (funded or unfunded)
System Regulation 15.01.03, Financial Conflicts of Interest in Sponsored Research

**Significant financial interest (SFI)** – a financial interest, including but not limited to one or more of the following interests of the investigator (and those of the investigator’s covered family members), that reasonably appears to be related to the investigator’s institutional responsibilities:

(a) With regard to any publicly traded entity, a significant financial interest exists if the value of any remuneration received from the entity in the 12 months preceding the disclosure and the value of any equity interest in the entity as of the date of disclosure, when aggregated, exceeds $5,000.

(b) With regard to any non-publicly traded entity, a significant financial interest exists if the value of any remuneration received from the entity in the 12 months preceding the disclosure, when aggregated, exceeds $5,000.

(c) Intellectual property and royalty interests (e.g., patents, copyrights), upon receipt of income related to such rights and interests.

(d) The occurrence of any reimbursed or sponsored travel (i.e., that which is paid on behalf of the investigator and not reimbursed to the investigator so that the exact monetary value may not be readily available), related to their institutional responsibilities; provided, however, that this does not include travel that is reimbursed or sponsored by a federal, state or local government agency, an institution of higher education as defined at 20 U.S.C. §1001(a), an academic teaching hospital, a medical center or a research institute that is affiliated with an institution of higher education.

(e) Gifts, when the value of a single gift received by the investigator or a covered family member in the preceding 12 months exceeds $250, or when the aggregated value of multiple gifts received from a single entity within the preceding 12 months exceeds $250, excluding gifts received from a covered family member.

(f) Any fiduciary position held by an investigator or a covered family member in a for-profit or nonprofit entity in the preceding 12 months, including a position as a member of the board of directors, an officer or other executive or management position for which the investigator or covered family member received any form of remuneration or reimbursement for expenses.

**NSF has added “venture or other capital financing” to their definition of SFI in response to NSPM-33 guidance stating that “research agencies should require that recipient organizations instruct covered individuals on how to disclose information related to potential FCOI, including but not limited to: private equity, venture, or other capital financing.”**
Faculty consulting and/or external professional employment – any work, advice or service related to a faculty’s field of discipline for which a system faculty member receives compensation, services, goods, or any other item of value. The term includes, but is not limited to, any fee-for-service or equivalent relationship with a third party, employment by an individual, self employment, or employment by an entity in which the faculty member is a principal owner. In addition, the provision of certain types of scholarly or research expertise to foreign entities without compensation constitutes “faculty consulting and/or external professional employment” for purposes of this regulation. These types include, but are not limited to, participation in scholarly or scientific research projects or publications required to be disclosed to any agency of the U.S. government, as well as communication of any information subject to export control, publication restriction or confidentiality agreement.

Minor tweaks to underlined text in July 2023 as follows:

While not technically “faculty consulting and/or external professional employment,” the provision of certain types of scholarly or research expertise to foreign entities without compensation must be disclosed to the member institution for purposes of System Policy 15.02, Export Control Program Management and System Regulation 15.05.04, High Risk Global Engagements and High Risk International Collaborations. These types include, but are not limited to, participation in scholarly or scientific research projects or publications required to be disclosed to any agency of the U.S. government, as well as communication of any information subject to export control, publication restriction or confidentiality agreement.

* Virtually identical definition for External Employment under System Regulation 31.05.02 External Employment
All mobile computing devices that may have confidential information on them must be managed and have required security protections which includes encryption and monitoring. All external storage devices that might be used must be approved by a Technology Services representative and have appropriate security applied to the storage device as well.

**Traveling domestically with mobile computing devices for work purposes:**

Loaner devices are not required but are recommended.

**Traveling with mobile devices to international countries:**

Loaner devices are not required but are **strongly encouraged**.

**Traveling with mobile devices to international countries of concern:**

Loaner devices are **required**.

Traveling for the expressed purpose of working on projects that deal with critical or restricted information should be evaluated on a case by case basis for the most appropriate mitigations.
VPN use while traveling for work purposes:

While VPN access to campus is not always necessary, the use of VPN services while outside of the campus network will never be discouraged. Many resources require the use of VPN services while outside of the campus network. If traveling internationally, the traveler must be aware of laws that may restrict the use of VPN services from within that country. If access to data or a service that requires the use of VPN while outside of the campus network is proposed as necessary, appropriate IT, and IT Security personnel, must be notified in enough advance time to make a determination of alternative means of access, or even if an alternative means of access is even possible based on risk.
Watch for updates!
- We have several workgroups reviewing new and upcoming requirements

Disclose, and obtain required University approvals

Financial Conflict of Interest
- Regulation previously not changed since 2012, however, recent addition of venture or other capital financing
- Review not only for financial conflicts, but also export controls and foreign influence concerns

Conflict of Commitment and Faculty Consulting and/or External Employment
- Faculty: required approval for any work, advice or service related to a faculty’s field of discipline for which compensation is received
- Staff (includes faculty when external employment is not directly related to their professional discipline): required approval for any work, advice or service for which a system employee receives compensation, services, goods, or any other item of value.

Global Engagements and International Collaborations
- Ensure you receive University approvals, and allow additional time for System review and approval

What can you do to remain compliant?
Questions?

Lesa Locklear Feldhousen, JD
Executive Director
lfeldhousen@tamu.edu
979.862.7986
The Large Proposal and Limited Submission Support teams assist with large proposal development services and also manages the limited submission process for TAMU, TEES, AgriLife, HSC, and Galveston.

Gabriel Rivera, MBA
Associate Director
rivera@tamu.edu

Megan Bergeron, Ph.D.
Sr. Research Development Officer
megan.bergeron@tamu.edu

Gabriella Keanaaina, MBA
Limited Submission Coordinator
keanaaina@tamu.edu

Lance Kelly, Ph.D.
Sr. Research Development Officer
k.lancekelly@tamu.edu
The Large Proposal Development Team supports the Texas A&M research community in pursuing external research funding by providing a full array of proposal-development services for large, strategic and/or multidisciplinary funding opportunities.

**External Consultants**
To provide additional assistance, RDS established a process to hire external consultants to provide additional proposal support services that includes Internal Review, Red Team Reviews, Consultations, etc.

**Specializing in Physical Sciences**
- The Implementation Group
- Urban Venture Complete

**Specializing in Health Sciences**
- Hanover Research
- McAllister & Quinn
“Limited Submissions” occur when a sponsoring agency limits the number of proposals an institution may submit for a given funding opportunity.

**Limited Submission Website**
- Lists the current limited submission policy
- Lists all LS opportunities, including nominees
- Includes link to sign up for the weekly LS Newsletter
- [https://vpr.tamu.edu/rds/limited-submission-proposals](https://vpr.tamu.edu/rds/limited-submission-proposals)

**InfoReady**
- Lists upcoming LS opportunities
- Manages the application submission, routing, and review process
- [https://tamu.infready4.com](https://tamu.infready4.com)

Have Questions? Contact us at LimitedSubmissions@tamu.edu
The Research Capacity Building team focuses on Early Career Faculty and Strategic Priorities, and provides proposal support, including professional development, consultation, and strategic proposal review to assist faculty in preparing competitive grant proposals for today’s challenging federal research funding landscape.
EARLY CAREER FACULTY

+ Consultations

+ Strategic Review of Proposal Drafts

+ Workshops and Webinars
Focus on the NSF Faculty Early Career Development (CAREER) Program (https://nsf.gov/career)
Event offerings: https://u.tamu.edu/RDScalendar

Sept.  -NSF Basics and NSF Supporting Documents
Oct.   -Introduction to the CAREER Program
Oct.–Apr. -Discussion Series w/ former program officers & awardees (8 hour-long lunches)
Feb.   -Education and Outreach Expo
Apr.   -Feedback Session on Project Summary

Lunch hosts:
Texas A&M AgriLife – Corporate Engagement and Research Support
College of Arts & Sciences
Texas A&M Engineering Experiment Station – Engineering Research Development Services
<table>
<thead>
<tr>
<th>Date</th>
<th>Workshop/Seminar</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sep. 14</td>
<td>Getting to Know the NSF</td>
</tr>
<tr>
<td>Sep. 15</td>
<td>DOE Early Career Research Program</td>
</tr>
<tr>
<td>Sep. 27</td>
<td>NSF Proposal Supplementary Documents</td>
</tr>
<tr>
<td>Oct. 5</td>
<td>Coffee Conversations: External Grants for the Humanities</td>
</tr>
<tr>
<td>Oct. 12</td>
<td>Introduction to the NSF CAREER Program</td>
</tr>
<tr>
<td>Oct. 12</td>
<td>Coffee Conversations: NEH - HSI Opportunities</td>
</tr>
<tr>
<td>Oct. 20</td>
<td>Bouvier Grant Group NIH Training Opportunity Kick-off</td>
</tr>
<tr>
<td>Oct. 25</td>
<td>Timeline and Strategies for Developing a CAREER Proposal</td>
</tr>
<tr>
<td>Oct. 25</td>
<td>Bootcamp for NIH R-series and K-series Applicants</td>
</tr>
<tr>
<td>Nov. 9</td>
<td>CAREER Proposal Project Description (Pt 1): Long-term Career Plan</td>
</tr>
<tr>
<td>Nov. 15</td>
<td>Writing Successful Proposals</td>
</tr>
<tr>
<td>Dec. 6</td>
<td>CAREER Proposal Project Description (Pt 2): Research Plan</td>
</tr>
<tr>
<td>Date</td>
<td>Workshop/Seminar</td>
</tr>
<tr>
<td>----------</td>
<td>----------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Jan. 23</td>
<td>CAREER Proposal Project Description (Pt 3): Education Plan</td>
</tr>
<tr>
<td>Feb. 7</td>
<td><strong>Education and Outreach Expo</strong></td>
</tr>
<tr>
<td>Feb. 15</td>
<td>NSF CAREER Writing Groups – Initial Meeting</td>
</tr>
<tr>
<td>Feb. 21</td>
<td>Structuring and Formatting CAREER Proposals for Reviewers</td>
</tr>
<tr>
<td>Feb. 22</td>
<td><strong>NIH – Write Winning NIH Grant Proposals (GWSW)</strong></td>
</tr>
<tr>
<td>Mar. 5</td>
<td><strong>Intro. to Young Investigator Proposals and Faculty Fellowships</strong></td>
</tr>
<tr>
<td>Feb</td>
<td>Writing Proposals in the Arts and Humanities (TBA)</td>
</tr>
<tr>
<td>Mar. 6</td>
<td>CAREER Proposal Project Summary</td>
</tr>
<tr>
<td>Mar. 19</td>
<td>Tips from Recent CAREER Awardees</td>
</tr>
<tr>
<td>Apr. 11</td>
<td><strong>How to Address NSF Reviewer Comments</strong></td>
</tr>
<tr>
<td>Apr. 24</td>
<td>NSF CAREER Project Summary Review</td>
</tr>
</tbody>
</table>

[https://u.tamu.edu/RDScalendar](https://u.tamu.edu/RDScalendar)
Program to Enhance Organizational Research Impact Capacity (ORIC)

- Purpose: to enhance Texas A&M’s internal infrastructure for research impact support
- Developed and administered by the Center for Advancing Research Impact in Society (ARIS) (graduated NSF Center)
- RDS competitively selected for 2023 Cohort
- Year-long training and mentoring with ARIS Broader Impacts (BI) Professionals – train the trainer
- Anticipated Results
  - Training/certification of RDS leadership staff
  - New BI training for TAMU faculty and RD staff across campus
  - Searchable TAMU BI landscape database
  - Improved faculty BI consultations – more competitive NSF proposals
Resources

- **Template** on TAMU as an HSI – Requires log-in
  - Text on TAMU with data and demographics
- **Template** for DOE PIER plan - Requires log-in
- **Listing** of funding opportunities for HSIs
- **Toolbox** for HSI funding opportunities
- **Linkages & Contacts**
  - Across TAMU
  - As needs to program offices or needed linkages
Special Strategic Projects, including HSI Funding Opportunities

Other RDS Resources

- Hanover Consultants – proposal reads, priority early career faculty – L. Garton is contact
- Bouvier Grant Group – NIH focused targets building knowledge, submission and resubmission- L. Garton
- Newsletter & Funding Opportunities – G. Rivera
- Coffee Conversations informal discussion of special strategic project topics, such HSI funding opportunities for the Humanities hosted by Glasscock Center, with DOR and the Race & Ethnic Studies Institute.

- TAMU Master Agreements for workshops, special expertise
  - Can be used by any TAMU entity
NIH Partnership

Writing
• Master the R Series
• Master Resubmissions
• Master the K Series
• Master the T32
• Master the P & U Series

Grantsmanship
• Optimize your Funding Mechanism
• Navigate the Review Process
• Checklist to Avoid Top Mistakes
• Grow a Healthy Funding Portfolio
• The Human Subjects Form
• The 4 Rigor Scoring Criteria

Additional Courses
• Best Practices to Increase Funding
• 10-Week Work Plan
• Grant writing Starter Bundle

access to self-paced, virtual training courses
specializing in the biological, health, and life sciences areas
courses presented in actionable steps with templates, samples, checklists, and timelines
Downloadable materials accompany each course

https://bouviergrant.com/NIHLibrary/TAMU2020
Partnership Proposal Review - Critique of proposal content focused for compliance and alignment with the funding mechanism and improving grantsmanship aspects of the proposal. (Estimated turnaround: 2-weeks)

Proposal Revision - Editing and revision of proposal for a polished final draft, with an eye toward funder compliance, grantsmanship, style/presentation, and overall competitiveness. (Estimated turnaround: 3-weeks)
**RDS Research Development Newsletters**

**Multidisciplinary Funding Opportunities**
- Highlights a selection of multi-investigator external funding opportunities
- Distributed in a bi-weekly basis

**Research Development Insider**
- Disseminates research funding news and updates
- Provides information and resources for faculty to be successful

**Limited Submission Newsletter**
- Disseminates limited submission opportunities
- Distributed weekly
## RDS Contact Information

<table>
<thead>
<tr>
<th>Name</th>
<th>Email</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jorja Kimball, Ph.D.</td>
<td><a href="mailto:jkimball@tamu.edu">jkimball@tamu.edu</a></td>
<td>Special Strategic Projects</td>
</tr>
<tr>
<td>Executive Director</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Shannon Eyre</td>
<td><a href="mailto:seyre@tamu.edu">seyre@tamu.edu</a></td>
<td>Special Strategic Projects/ Early Career Faculty</td>
</tr>
<tr>
<td>Sr. Administrative Coordinator</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Laurie Garton, Ph.D.</td>
<td><a href="mailto:lsgarton@tamu.edu">lsgarton@tamu.edu</a></td>
<td>Early Career Faculty</td>
</tr>
<tr>
<td>Associate Director</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Gabriel Rivera, MBA</td>
<td><a href="mailto:rivera@tamu.edu">rivera@tamu.edu</a></td>
<td>Large Proposal Support and Limited Submission</td>
</tr>
<tr>
<td>Associate Director</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Megan Bergeron, Ph.D.</td>
<td><a href="mailto:megan.bergeron@tamu.edu">megan.bergeron@tamu.edu</a></td>
<td>Large Proposal Support and Limited Submission</td>
</tr>
<tr>
<td>Sr. Research Development Officer</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Lance Kelly, Ph.D.</td>
<td><a href="mailto:k.lancekelly@tamu.edu">k.lancekelly@tamu.edu</a></td>
<td>Large Proposal Support and Limited Submission</td>
</tr>
<tr>
<td>Sr. Research Development Officer</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Gabriella Keanaaina, MBA</td>
<td><a href="mailto:keanaaina@tamu.edu">keanaaina@tamu.edu</a></td>
<td>Large Proposal Support and Limited Submission</td>
</tr>
<tr>
<td>Limited Submission Coordinator</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>