| Section | No. | Section Topic | $\begin{gathered} \text { CPI } \\ \text { Survey } \end{gathered}$ | MGT Recommendation | Strongly Agree/Disagree | (not strongly) Agree/Disagree | ALL Agree/Disagree | Neutral \% | Total Opinions | Strongly Agree | Agree | Neutral | Disagree | Strongly Disgree | Unaffected | NR | Total |
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| 1 | 1 | Provost Office | Q3.1 | Recommendation \#1: Reorganize the Office of the Provost to allow greater focus on student academic success. | 0.64 | 0.97 | 0.84 | 0.38 | 330 | 29 | 64 | 126 | 66 | 45 | 31 | 7 | 368 |
| 1 | 2 | Provost Office | Q3.2 | Recommendation \#2: Centralize undergraduate academic advising. | 0.08 | 0.32 | 0.15 | 0.14 | 336 | 15 | 22 | 48 | 69 | 182 | 27 | 5 | 368 |
| 1 | 3 | Provost Office | Q3.3 | Recommendation \#3: Elevate the Higher Education Center at McAllen. | 2.55 | 3.41 | 3.07 | 0.61 | 289 | 28 | 58 | 175 | 17 | 11 | 70 | 9 | 368 |
| 11 | 1 | Faculty Affairs | Q4.1 | Recommendation \#1: Create a new Vice President of Faculty Affairs position. | 0.39 | 1.07 | 0.70 | 0.35 | 338 | 28 | 62 | 119 | 58 | 71 | 17 | 13 | 368 |
| III | 1 | Academic and Strategic Collaboration | Q5.1 | Recommendation \#1: Continue to incorporate other campus units that fit the mission of Academic and Strategic Collaborations. | 0.83 | 3.42 | 2.13 | 0.50 | 298 | 20 | 82 | 148 | 24 | 24 | 24 | 46 | 368 |
| III | 2 | Academic and Strategic Collaboration | Q5.2 | Recommendation \#2: Create an Office Focused on Improving Recruitment and Retention of Undergraduate Students. | 1.64 | 2.74 | 2.36 | 0.28 | 300 | 36 | 115 | 85 | 42 | 22 | 25 | 43 | 368 |
| III | 3 | Academic and Strategic Collaboration | Q5.3 | Recommendation \#3: Sunset community-focused programs that do not adequately serve the needs of the community and establish new programs to best support the shared mission of TAMU and the state of Texas. | 2.55 | 5.83 | 4.11 | 0.36 | 302 | 51 | 105 | 108 | 18 | 20 | 22 | 44 | 368 |
| III | 4 | Academic and Strategic Collaboration | Q5.4 | Recommendation \#4: Invest in cultural centers, including a performing arts center, a museum and hospitality center, and campus gardens. | 4.78 | 2.38 | 3.30 | 0.19 | 318 | 110 | 88 | 60 | 37 | 23 | 15 | 35 | 368 |
| IV | 1 | Academic Realignment | Q6.1 | Recommendation \#1: Combine the College of Liberal Arts, the College of Science, and the College of Geosciences to create a new College of Arts and Sciences. | 0.29 | 0.93 | 0.48 | 0.24 | 293 | 31 | 41 | 71 | 44 | 106 | 29 | 46 | 368 |
| IV | 2 | Academic Realignment | Q6.2 | Recommendation \#2: Establish a School of Visual and Performing Arts with new departments in music, performing arts, and find arts, and relocate the Department of Visualization to anchor this new school. | 0.95 | 2.73 | 1.74 | 0.32 | 273 | 36 | 82 | 87 | 30 | 38 | 39 | 56 | 368 |
| IV | 3 | Academic Realignment | Q6.3 | Recommendation \#3: Establish a Department of Journalism. | 1.42 | 2.61 | 1.97 | 0.33 | 269 | 47 | 73 | 88 | 28 | 33 | 44 | 55 | 368 |
| IV | 4 | Academic Realignment | Q6.4 | Recommendation \#4: Elevate and expand the Bush School of Government and Public Service to be a highly visible and accessible part of the university portfolio through significant investment and a merger with the Department of Political Science. | 1.11 | 1.48 | 1.31 | 0.32 | 263 | 40 | 62 | 83 | 42 | 36 | 51 | 54 | 368 |
| IV | 5 | Academic Realignment | Q6.5 | Recommendation \#5: Create the new Institute of Biological Life Sciences which will contain the Department of Biology and the Biomedical Sciences Program. | 0.34 | 1.17 | 0.64 | 0.30 | 264 | 24 | 48 | 80 | 41 | 71 | 48 | 56 | 368 |
| IV | 6 | Academic Realignment | Q6.6 | Recommendation \#6: Merge the University Libraries into the newly created College of Arts and Sciences and create a new Department of Library Sciences. | 0.23 | 0.67 | 0.41 | 0.26 | 289 | 21 | 41 | 74 | 61 | 92 | 28 | 51 | 368 |
| IV | 7 | Academic Realignment | Q6.7 | Recommendation \#7: Implement recommendations from the Texas A\&M Health Administrative Organization Structure and Budget Assessment. | 1.38 | 3.33 | 2.41 | 0.75 | 233 | 11 | 30 | 175 | 9 | 8 | 73 | 62 | 368 |
| IV | 8 | Academic Realignment | Q6.8 | Recommendation \#8: Improve research organization at TAMU-Health. | 18.50 | 5.29 | 6.94 | 0.45 | 231 | 37 | 74 | 104 | 14 | 2 | 75 | 62 | 368 |
| IV | 9 a | Academic Realignment | Q6.9 | Recommendation \#9a: Reassign the University Studies degree program exclusively to the College of Arts and Sciences. | 0.37 | 1.12 | 0.76 | 0.43 | 245 | 14 | 46 | 106 | 41 | 38 | 66 | 57 | 368 |
| IV | 9b | Academic Realignment | Q6.10 | Recommendation \#9b: Refocus the College of Veterinary Medicine on the core mission of graduate education and invest in the construction of a new Small Animal Hospital. | 1.83 | 3.29 | 2.62 | 0.37 | 225 | 33 | 69 | 84 | 21 | 18 | 84 | 59 | 368 |


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| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| IV | 9c | Academic Realignment | Q6.11 | Recommendation \#9c: Refocus the College of Architecture on the core mission of Architecture and Landscape Architecture/Urban Planning. | 1.05 | 3.75 | 2.25 | 0.47 | 221 | 21 | 60 | 104 | 16 | 20 | 89 | 58 | 368 |
| IV | 9d | Academic Realignment | Q6.12 | Recommendation \#9d: Consolidate the Department of Health and Kinesiology in the School of Public Health, including clinical research associated with the Department of Health and Kinesiology. Move the Technology Management Degree Program to the Department of Engineering Technology. | 1.82 | 2.60 | 2.29 | 0.39 | 228 | 31 | 65 | 90 | 25 | 17 | 80 | 60 | 368 |
| IX | 1 | Information Technology | Q11.1 | Recommendation \#1: Consolidate Information Technology across campus. | 0.55 | 0.79 | 0.65 | 0.15 | 293 | 48 | 50 | 44 | 63 | 88 | 5 | 70 | 368 |
| IX | 2 | Information Technology | Q11.2 | Recommendation \#2: Establish a university-wide Help Desk and ticketing system. | 0.64 | 1.11 | 0.86 | 0.22 | 282 | 41 | 61 | 61 | 55 | 64 | 10 | 76 | 368 |
| IX | 3 | Information Technology | Q11.3 | Recommendation \#3: Prioritize cybersecurity to ensure campus services are not compromised. | 4.88 | 7.24 | 6.09 | 0.19 | 288 | 78 | 123 | 54 | 17 | 16 | 5 | 75 | 368 |
| IX | 4 | Information Technology | Q11.4 | Recommendation \#4: Utilize project managers. | 0.95 | 1.40 | 1.21 | 0.56 | 259 | 21 | 42 | 144 | 30 | 22 | 23 | 86 | 368 |
| V | 1 | Student Affairs | Q7.1 | Recommendation \#1: Reorganize Student Affairs and expand student "High Impact Practice" (HIP) services. | 1.55 | 4.37 | 3.33 | 0.46 | 241 | 17 | 83 | 111 | 19 | 11 | 56 | 71 | 368 |
| v | 2 | Student Affairs | Q7.2 | Recommendation \#2: Align student organization management practices to ensure transparency and accountability. | 9.80 | 11.20 | 10.73 | 0.30 | 251 | 49 | 112 | 75 | 10 | 5 | 49 | 68 | 368 |
| v | 3 | Student Affairs | Q7.3 | Recommendation \#3: Integrate Student Health Services and Counseling and Psychological Services into Texas A\&M Health and establish a dedicated unit to focus on providing wholistic student health. | 6.50 | 11.18 | 9.21 | 0.25 | 257 | 52 | 123 | 63 | 11 | 8 | 42 | 69 | 368 |
| VI | 1 | Facilities | Q8.1 | Recommendation \#1: Restructure of Facilities and Operations/Safety and Security to include all facilities services under a new centralized management structure in Facilities Management. | 0.97 | 1.27 | 1.15 | 0.37 | 275 | 31 | 61 | 103 | 48 | 32 | 24 | 69 | 368 |
| VI | 2 | Facilities | Q8.2 | Recommendation \#2: Create a new division of Facilities Planning and Construction (FPC) that allows for an expanded, strategic planning and construction unit. | 1.31 | 3.75 | 2.67 | 0.49 | 260 | 21 | 75 | 128 | 20 | 16 | 35 | 73 | 368 |
| VI | 3 | Facilities | Q8.3 | Recommendation \#3: Create a Division of Facility Information Systems to maintain information in support of TAMU operations. | 1.68 | 1.87 | 1.80 | 0.48 | 271 | 32 | 58 | 131 | 31 | 19 | 25 | 72 | 368 |
| VII | 1 | Finance and Business Administration | Q9.1 | Recommendation \#1: Centralize financial/business services under the Chief Financial Officer. | 0.35 | 0.86 | 0.63 | 0.37 | 273 | 17 | 49 | 102 | 57 | 48 | 21 | 74 | 368 |
| VII | 2 | Finance and Business Administration | Q9.2 | Recommendation \#2: Identify inefficiencies within internal workflow processes. | 14.43 | 15.25 | 14.87 | 0.17 | 286 | 101 | 122 | 48 | 8 | 7 | 10 | 72 | 368 |
| VII | 3 | Finance and Business Administration | Q9.3 | Recommendation \#3: Implement a matrix management structure to leverage Financial Services by integrating Academic Affairs' Business Services, Data and Research Services, and Enrollment Management. | 0.79 | 1.52 | 1.18 | 0.57 | 260 | 19 | 41 | 149 | 27 | 24 | 30 | 78 | 368 |
| VII | 4 | Finance and Business Administration | Q9.4 | Recommendation \#4: Establish a new centralized system and processes for shared oversight of endowment funded expenditures and stewardship-related activities with the Texas A\&M Foundation. | 0.92 | 1.97 | 1.40 | 0.36 | 252 | 33 | 61 | 91 | 31 | 36 | 37 | 79 | 368 |
| VII | 5 | Finance and Business Administration | Q9.5 | Recommendation \#5: Shift the research administrative management of Veterinary Medicine and Biomedical Sciences research grants and facilities to AgriLife exclusively rather than the current duplicative system including both AgriLife and TAMU. | 1.03 | 2.04 | 1.48 | 0.34 | 203 | 31 | 49 | 69 | 24 | 30 | 88 | 77 | 368 |


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| VIII | 1 | Human Resources and Organizational Effectiveness | Q10.1 | Recommendation \#1: Reorganize Human Resources and Organizational Effectiveness and implement a one-stop human resources center. | 1.77 | 2.77 | 2.39 | 0.29 | 273 | 39 | 97 | 80 | 35 | 22 | 20 | 75 | 368 |
| VIII | 2 | Human Resources and Organizational Effectiveness | Q10.2 | Recommendation \#2: Provide cross-training for employees. | 5.63 | 8.50 | 7.45 | 0.30 | 266 | 45 | 119 | 80 | 14 | 8 | 23 | 79 | 368 |
| VIII | 3 | Human Resources and Organizational Effectiveness | Q10.3 | Recommendation \#3: Eliminate the Human Resources Liaison Network. | 1.00 | 1.25 | 1.16 | 0.60 | 242 | 17 | 35 | 145 | 28 | 17 | 46 | 80 | 368 |
| VIII | 4 | Human Resources and Organizational Effectiveness | Q10.4 | Recommendation \#4: Invest in succession planning and talent management. | 7.33 | 6.41 | 6.73 | 0.27 | 275 | 66 | 109 | 74 | 17 | 9 | 17 | 76 | 368 |
| VIII | 5 | Human Resources and Organizational Effectiveness | Q10.5 | Recommendation \#5: Invest in a voluntary phased separation (VSP) program for eligible tenured faculty members. | 10.00 | 6.13 | 7.30 | 0.26 | 257 | 70 | 98 | 66 | 16 | 7 | 36 | 75 | 368 |
| X | 1 | Marketing and Communications | Q12.1 | Recommendation \#1: Centralize marketing and communications across the university. | 0.65 | 1.03 | 0.87 | 0.29 | 275 | 30 | 61 | 79 | 59 | 46 | 24 | 69 | 368 |
| x | 2 | Marketing and Communications | Q12.2 | Recommendation \#2: Clarify university marketing and branding guidelines, training processes, and a mechanism for enforcement of those guidelines. | 2.06 | 5.75 | 3.91 | 0.40 | 262 | 33 | 92 | 105 | 16 | 16 | 29 | 77 | 368 |
| X | 3 | Marketing and Communications | Q12.3 | Recommendation \#3: Streamline digital presence and contracts. | 7.80 | 4.78 | 5.43 | 0.42 | 255 | 39 | 86 | 107 | 18 | 5 | 31 | 82 | 368 |

