



Council of Principal
Investigators

Texas A&M University
1112 TAMU
College Station, Texas 77843-1112
(979) 845-8585 Fax (979) 845-1855

The Council of Principal Investigators (CPI)

**Distribution materials:
August 8, 2007 meeting agenda & resources**

Table of Contents

I. August 8, 2007 Agenda 3

II. DRAFT June 20, 2007 minutes 4 - 8

III. 2007-2008 CPI Member and Guest Member roster..... 9 - 10



Council of Principal
Investigators

Texas A&M University
1112 TAMU
College Station, Texas 77843-1112
(979) 845-8585 Fax (979) 845-1855

CPI Meeting Agenda
Wednesday, 8 August 2007
11:30-1:15

(11:50-12:00) Call to Order/Opening Remarks: (Moderated by Russell/Love/Blasingame)

- Welcome
- Recognition: CPI member expiring terms
 - Tom Blasingame, College of Engineering
 - Dave Burnett, College of Engineering
 - Howard Kaplan, College of Liberal Arts
 - Mahlon Kennicutt, College of Geosciences
- Recognition: Elected and *re-elected CPI members
 - Nancy Amato – College of Engineering
 - *Susan Bloomfield - College of Education and Human Development
 - *Lisa Campbell - College of Geosciences
 - *William Eisele - Texas Transportation Institute
 - Sarah Gatson - College of Liberal Arts
 - Norman Guinasso – College of Geosciences
 - Sheng-Jen Tony Hsieh – College of Engineering
- Approval of minutes DRAFT from 20 June 2007 CPI Meeting

(12:00-12:10) Susan Bloomfield, professor of Health and Kinesiology
Update: *AFS Distinguished Achievement Awards Committee*

(12:10-12:20) Facilitated Discussion: (Moderated Russell/Love/Blasingame)

(12:20-12:40) Michael G. O'Quinn, vice president for Governmental Affairs
Presentation: *Texas A&M University 80th Session Recap*

(12:40-1:00) Facilitated Discussion: (Moderated Russell/Love/Blasingame)

(1:15) Adjournment:

Attachments: (Materials are available for download at <http://cpi.tamu.edu/>)

- 8 August 2007 CPI Agenda
- DRAFT 20 June 2007 minutes
- 2008 CPI Member and Guest Member roster

cc: (distributed electronically, with attachments)

- Dr. Ed Davis, Interim President (Texas A&M University)
- Dr. David B. Prior, Executive Vice-President and Provost (Texas A&M)
- College Deans, Administrative Heads, and Department Heads (Texas A&M University, TAES, TEES, HSC, TTI)
- Dr. H. Joseph Newton, Chair of the Research Environment Council (Texas A&M)
- Dr. Doug Slack, Speaker of the Faculty Senate (Texas A&M)
- Dr. Howard Kaplan, Chair of the Distinguished Professors (Texas A&M)

Chair — David Russell, *Science* • *Chair Elect* — Alan Love, *COALS* • *Past-Chair* — Tom Blasingame, *Engineering* • *Architecture* — Donald House • *Business* — Joobin Choobineh • *COALS* — Paul Fitzpatrick, Rosana Moreira, Suresh Pillai, Herman Scholthof, Dorothy Shippen, David Stelly • *Education* – Susan Bloomfield • *Engineering* — David Boyle, Dave Burnett, Don Russell • *Geosciences* — Sarah Bednarz, Lisa Campbell, Mahlon Kennicutt • *Health Science Center* — Geoffrey Kapler, Marty Scholtz • *Liberal Arts* — Howard Kaplan, James Grau • *Science* — Deb Bell-Pedersen, Keith Maggert, Michael Weimer • *TTI* — William Eisele, Katherine Turnbull • *Veterinary Medicine* — Bhanu Chowdhary, James Derr

Council of Principal Investigators**June 20, 2007****Minutes**

Members present	Members not present	Guests present	Guests not present
Bednarz, Sarah; Bell-Pedersen, Deb; Boyle, David; Campbell, Lisa; Choobineh, Joobin; Chowdhary, Bhanu; Fitzpatrick, Paul; Grau, Jim; House, Donald; Kaplan, Howard; Kapler, Geoffrey; Kennicutt, Mahlon; Maggert, Keith; Russell, David (Chair); Russell, Don; Scholthof, Herman Shippen, Dorothy; Stelly, Dave; Turnbull, Katherine; Weimer, Michael	Bloomfield, Susan; Blasingame, Tom (Past-Chair); Burnett, Dave; Derr, James; Eisele, William; Love, Alan (Chair Elect); Moreira, Rosana; Pillai, Suresh; Scholtz, Marty	Amato, Nancy; Bednarz, Robert; Calvin, Jim; Cantrell, Carol; Carlson, David Castillo, Linda (for S. Bloomfield); Ewing, Richard; Foxworth, Greg; Gatson, Sarah; Gilliland, Diane; Hsieh, Tony; Hurtado, Diane; Kettleborough, C.F.; Kuhn, Beverly (for Eisele); McKinney, Michael (Guest speaker); Mullins, Ruth (for Hilding- Kronforst) Maldonado, Theresa; O'Quinn, Mike; Smock, Mark; Wilson, Van (for M. Scholtz); Webb, Bob Wynn, Wes (for J. Pollock)	Droleskey, Suzanne; Giardino, Rick; Hussey, Mark; Hilding-Kronforst, Shari; Miller, Charlene; Pollock, Jill; Raines, Angie; Riddle, David; Rojo del Busto, Katherine; Rojo del Busto, Mario; Summers, Max; Watson, Karan

(11:50-12:00) Call to Order/Opening Remarks: (Moderated by Dr. Russell)

Call to Order/Opening Remarks: (Moderated by D. Russell)

- Welcome
- Announcements
 - Reminder: July 11, 2007 CPI meeting
- Introduction:
 - Michael D. McKinney, M.D., chancellor of The Texas A&M University System

Special Guest Presentation:

Michael D. McKinney, M.D., chancellor of The Texas A&M University System

Facilitated Discussion: (Moderated by D. Russell)

- Open forum discussion with Dr. McKinney

(12:00-12:20) *Special Guest Presentation:*

Michael D. McKinney, M.D., chancellor of The Texas A&M University System

(Questions labeled “Q”, followed by speaker name and query; answers labeled “A” with speaker and response in italics; general comments listed and noted with speaker name.)

D. Russell: Welcomed CPI members and guests; remarked on CPI Executive Committee’s efforts during the Spring to work with the chancellor’s office to schedule Dr. McKinney to attend a monthly CPI meeting to discuss his vision for the System and how the CPI can assist in relevant areas. Commented that Dr. McKinney is relatively new to the Texas A&M University System, but noted that today’s meeting is an opportunity to give the CPI some ideas of his thinking and come back with some of the questions that are on our minds that effect research on campus; introduced Dr. Michael McKinney.

M. McKinney: Expressed appreciation to CPI for the opportunity to come and visit with the group, noting his desire to listen to others more than he talks to them. Acknowledged that he’s not a researcher, but has a passion for research. Noted that throughout his career, from the University of Texas to his present position, research has been and still remains a passion for him. Mentioned the enjoyment he receives from being around Texas A&M University students, faculty and more specifically the active research environment on campus. Stated that the main difference between Texas A&M University and a standard college,

is instead of just having the teaching component, we provide an additional body of knowledge that comes from our active research. This active research also generates additional financial dividends.

Mentioned that there are typically four common sources that provide finances to a college: 1) tuition; 2) State funding; 3) philanthropy; 4) research. Pointed out that the finances that are generated from research are important from an operational standpoint. Stated that Texas A&M University's reputation is built off of teaching because of the tendency of students to promote the University by talking about their own educational experiences. But also mentioned a significant part of this reputation comes about through the efforts and success of research, and this component was something for which he expressed particular appreciation.

Acknowledged that some of the ongoing research at Texas A&M University is not only important to the campus and System community, but to the local, state and global communities as well.

Remarked that, as chancellor, he can be of assistance in some areas, specifically providing ideas or advice, but stated that he also needs help in dealing with the issues of local and state government. Mentioned that the process in securing federal funds can be arduous, but noted his enjoyment in seeing awards going to real science and not politics. Felt that having a competitive research environment will ensure that Texas A&M University receives its fair share of federal funding.

Spoke about the current efforts of his office in attempting to secure grants and earmarks. Stated that Mr. Guy Diedrich, vice chancellor for Technology Commercialization, is also going to engage more in federal relations. Solicited good ideas from the CPI and encouraged the early declaration of any IP or property. Recommended PIs to contact Mr. Diedrich about commercialization and noted his ability to look at all of the commercialization possibilities regarding someone's research.

Dr. McKinney said that at the University of Texas, there were mechanisms in place where he could find out who all of the PIs were. He would have lunch every Wednesday with 10 different PIs to get to know what was going on in their research and see what UT needed to do to help them. Acknowledged that sometimes administrators can hurt the process, but the PIs he met with weekly were up front about discussing errors. Discussed his MD background and its benefit to him in how to approach and diagnose a problem, which he has adapted to his current approach with research issues.

Stated that although he's been here seven months, he travels extensively and enjoys meeting with all of the different campuses. Noted just recently, that there were campus programmatic budget reviews, in which he acknowledged amazement in how all of the different components perform research administration separately. Hoped to examine how PIs decide from whom to buy research services and eventually minimize any duplication and/or confusion that may exist in the research administration process. He stated that an additional goal is the development of central research index to be used as a resource for faculty and administration.

Noted the importance for his office to receive assistance about finding a system, such as a central research index, where external and internal persons can locate resources regarding PI and administrative research services. Perceived there to be several different research administration processes in place that don't appear efficient in their operations.

He also stated an interest in faculty reinvestment, agreeing to the idea of a lower student to teacher ratio, but acknowledged that it was a costly endeavor. Spoke of the production of research and application and how the two are related. Dr. McKinney solicited input on how to identify incentives or rewards to encourage researchers to go after externally funded research dollars. Asked the PIs what money comes to them and where does it come from.

Reiterated his desire to support the concept of a single research administration source. Alluded to the possibility of a meeting mechanism with Texas A&M University PIs, akin to the weekly PI lunch he had at the University of Texas, where he could engage PIs about their current research programs and initiatives, with the intent of supporting their work and that of their respective research administrators.

(Opened the floor for questions)

Q: H. Kaplan – Asked if the objective was for Texas A&M University to become less of a state supported institution.

A: M. McKinney – *Governor Rick Perry was the Chancellor's desk-mate in the legislature for eight years, so there is a relationship and understanding between the two. As such, he noted that Governor Perry believes Texas A&M University and its activities are great. Also indicated Governor Perry's appreciation for Texas A&M University's international relationships and representation in places such as Qatar and in areas such as homeland security and nuclear power.*

Acknowledged that, while he's not an apologist for state support, he anticipates that all Texas Systems will and should be able to show what the state receives in exchange for its expenditures for research initiatives and programs to each respective college. Noted the need to have more minorities graduate, citing the Governor's recognition that the issue of diversifying the student body doesn't start at the freshman level, it needs to go much deeper and reach students earlier in their education.

Lastly, noted the level of current state funded research as an example of the type of incoming members to the Board of Regents, which will be reflective of Governor Perry's desire for growth at Texas A&M. However, there will also be the expectation that there's going to be a return on what is given out in regards to funding.

Q: M. McKinney – Asked CPI members how they choose who they will use for research administration.

A: B. Kuhn – Stated name and System Component affiliation with Texas Transportation Institute (TTI). Discussed the need to have obstacles moved out of the way for PIs. Noted an example of contract negotiations to taking longer than the actual contract. Said that TTI PIs find it really non-productive to have to deal with multiple issues, such as drawn out contract negotiations.

A: M. McKinney – Stated that Texas Engineering Extension Service (TEES) has a functional software program that tracks research and other issues related to research administration. With regards to obstacles such as contract negotiations, there are advantages with a non-profit agency handling research administration, specifically when dealing with state procurement laws, where research grants/funds become state funds.

Comment: D. Russell – Suggested that there's a difference between how funds are handled in a non-profit, versus each System Component using their own research administration mechanism.

Comment: M. McKinney – Mentioned Jay Kimbrough, deputy chancellor of the Texas A&M University System, as an individual who is working to minimize rules and regulations for researchers, where rights and laws don't exist. As far as making procurements easier, he stated that is an objective as well. Reiterated that the main goal is to streamline the front of the research administration process, but most importantly to review all of the research administration processes.

Proposed a scenario where TEES may suggest they perform research administration cheaper, but when calculating all of the administrative costs involved, then that (cheaper research administration) may not be the case. Said the main goal was to get a clear definition of what the costs are for research administration so that it will be mutually beneficial for everyone involved. Stated that PIs aren't hired to have to worry about where they will have to make purchases from, but rather they are hired because they are good at their job and need to be in an environment where they are able to flourish.

Q: M. Weimer – Acknowledged the need to streamline bureaucracy and culture, regarding research administration. Made the observation that if you are going to initiate reform from the top, it would also be necessary to engage systems at the bottom of the research administration paradigm. Alluded to an example of the research foundation providing good services and being allowed to assist in the assimilation of reform, in addition, if TEES shows a good working model of a research administration software program, then let them take the lead in that area.

A: M. McKinney – Indicated that he doesn't have all of the answers, but also felt unqualified to give an endorsement to any one section of research administration. Offered to purchase meals and facilitate a meeting to get all of the appropriate people in the same room to come up with an answer. Acknowledged that the TEES software system is great, but it hooks into a financial system of which he doesn't approve. Noted they (TEES research administration) pay rent and identified this as a problem. Urged all research administrators to sit down with he and all of those that are involved with the research processes so everyone is working together.

Q: B. Bednarz – Remarkd about the effort a PI will endure in going up the chain of command of research administration to get something done and said it takes a long time to get something finalized. Posed the question, regarding what happens when we have someone in charge with good intentions, but as the people change what will then happen to the policy they implemented? Will it (policy) allow for flexibility regardless of who is in charge, so that the implementation of processes will transcend someone's service in office?

A: M. McKinney – Acknowledged that there are going to be policies that need to be re-written, but the hope is to be less descriptive, so the current legislature can't define/confine the last legislature. Noted the intention is to define the boundaries and the attitude about those policies, then hire good people who will operate within those boundaries and turn prescriptive policies into procedures.

Q: B. Don Russell – Acknowledged that the growth of the research programs and benefit from funding local operations are all important, but there is a list of initiatives that was made of the things that will get us there. Suggested one of these is how to administer grants, but it's not the most important and has nothing to do with the growth of the research programs and who funds it. Proposed that the issue of research administration is not on the top 5 list of important issues facing research at Texas A&M University, rather it seems the focus on other issues appears to be a smokescreen for what's really important. Noted that those researchers with great service don't want to go in the other direction and a lot of the issue may be in who does the best at the present time with their present work. Conjectured that we should provide good benchmarks and hoped to avoid the creation of a bureaucracy with no benchmarks.

A: M. McKinney – Noted that the importance of this consideration of research administration consolidation is to streamline operations, while getting rid of duplications and wasted money. Cited this as one of his jobs, not necessarily the most important. Suggested that maybe all four (research administrations) will exist, but who defines what the benchmark is? Noted that it's vital to get everyone's input.

Thinks that what will add to the reputation of Texas A&M University is trying to get more members of the national academy. Compared to UT, they have 3 times as many as we do in engineering and 4 times as many than we do in science. These numbers do not include the HSC. He commented about faculty reinvestment and wanted to know if you recruit people at the peak of their career or already established. Expressed a desire to not discredit the current reinvestment model, but felt that everyone should seriously consider whether it's wise to invest in stars. Recently, he has asked the Board of Regents for funds

to go in this direction. Currently, one thing that they look at is national academies and local awards received. Cited an example in chemistry where you won everything that you could win in your career. Also noted that there are people who are distinguished professors that aren't utilized properly. Noted conversations that take place among peers at conferences or peer institutions and the question always seems to come up about whether you are a distinguished professor or not.

Comment: B. Don Russell – Disputed the previous numbers of A&M versus UT national academy members, suggesting the numbers are actually worse. With regards to the issue of everyone agreeing to what the 5 most important things are to get to the next level, proposed the idea of arriving at a working consensus about what are the most important categories or policies. Noted that within the last 5-6 years he has lost two grants in the negotiation stage because of the problems of being in the state of Texas and the fact that, internationally, it is not accepted that any potential lawsuit would have to be prosecuted in the state of Texas. When it comes to another country agreeing to a state's rules, then we need to have this as an important agenda item to get to the next level of research.

A: M. McKinney – Acknowledged that he has been talking about this very thing with the research foundation.

Comment: D. Shippen – Noted Vision 2020 and it's initiatives, from this the University hired a lot of people, but most at the jr. faculty level, while endowed chairs is something that is sorely lacking. Felt that it's a crime that A&M doesn't have anything else like that.

A: M. McKinney – Acknowledged that the key to the university's success is faculty. Noted that students will pass through, but the most notice and publicity that the University will receive will be from faculty contributions. Felt that faculty should be empowered and given parameters to operate. Regarding endowed chairs, he thinks it's indicative of the number of submitted proposals going down and for the decline of existing faculty. Mentioned that of the, approximate, 400 faculty search committees, they all get start up packages, but then the deans say that they don't get as much money as they previously did. Acknowledged that the number of endowments is something that they need to really work on.

Also had a comment on his philosophical approach to issues, "None of us is as smart as all of us." Solicited ideas from the attendees and mentioned that he doesn't want to limit who can give him good ideas. Cited an instance previously where he sent an email out to his staff about good ideas about how to improve specific areas of the organization. He received some great feedback. His hope is to get input from this group as well, to solicit input about how to get better as a top tier institution. In the future, he may solicit 1-2 ideas from each individual and would like to investigate that action further.

Q: D. Bell-Pederson – Mentioned her membership in two groups/programs; biology of filamentous fungi and biological clocks. The issue was that these groups were internationally recognized, but there's a lack of recognition at Texas A&M University of these programs.

A: M. McKinney – Stated that addressing this type of issue was part of his commitment in his position, and acknowledged that at the present time they are looking for an advancement officer to take over public relations, fund raising and recognition of all of the areas of excellence at each campus. Noted that we don't tell our own story well, we only tell those who we think would be interested, and this example was something that he wanted to know about.

Q: Bell-Pederson – Made the statement that fundamental research needs to be understood by the community it seeks to benefit.

A: M. McKinney – Remarked that he has a personal desire to learn new things outside of his respective background, but noted that not all people share in this perspective on learning or research outside of their own knowledge base. Suggested that if we are going to get outside of our circle of influence and build support for our ideas and research then we have to make it interesting and be able to bring it to society in a more palatable way.

Comment: D. Bell-Pederson – Noted that the practical applicability of a research project is stated in the abstract of most of the grants that are submitted. Suggested that this shows there is an effort on behalf of researchers to make ideas interesting and understood by those in and outside of each respective research community.

A: M. McKinney – Noted that he doesn't have a way to access any abstracts, but stated that he would like to receive them.

Q: D. House – Asked if there are opportunities for stronger relationships to develop between system partners that would end up helping us with our problems?

A: M. McKinney – Referenced Texas A&M University as the flagship of the Texas A&M University System, but the System on a whole is diverse. Noted the predominance of minorities at Prairie View and Laredo doesn't translate to diversity of minorities at the College Station campus. As such, there are programs in development to diversify the student body throughout the System, one such program's objective is to bring minority engineering students, from those aforementioned campuses, to finish the last two years of their education in College Station.

Noted a current effort in examining a program that accepts students more rapidly. An additional endeavor is a proposal for a PhD program involving collaboration between Galveston, Corpus Christi and Texas A&M University. Noted a current initiative of Health Science Center working with University of Texas at San Antonio. Referenced the work of Dr. Frank Ashley, vice chancellor for Academic Affairs, who coordinates academic and student affairs program development, implementation and accountability, including performance-based funding. He also leads efforts to expand enrollment of community college transfer students to System universities and leads development of comprehensive distance education

initiatives.

Q: P. Fitzpatrick – Referenced the initiative to make Texas A&M University more internationally known for research, and asked how he envisioned the role of TEES and TAES in that process. Identified this as an important issue as he receives salary from both System components. Also asked how TAES' and TEES' goals reflect the goal of international recognition for Texas A&M University.

A: M. McKinney – *Stated that he asks some of the same questions, when reviewing assessments of rent, electricity and other operational costs and acknowledged that it can be confusing. Referenced his efforts in researching the historical development and installation of TEES and TAES and how they have come to be such a major presence within the System. One identifier he alluded to, as to the reason for TEES and TAES current status as pivotal System components, was the respective strength of character and personality that their leaders exuded.*

Referenced the separate funding and appropriations of the two entities as the main difference in the applicability of research and the necessity of having the two operate independently. Noted that there is still the responsibility of addressing the utilization of each of these System components. Said that Dr. Elsa Murano, as the vice chancellor for TAES, doesn't direct TAES operations, rather TAES reports to her. Said the same is applicable to TEES in regards to Dr. Kem Bennett, that TEES reports to him but he does not run TEES. Declared the need for the two entities to continue to exist and avoid any conflict of their respective purposes. He also mentioned that there should be no restrictions on research, only on the type of research that a PI gets funded. Expressed his belief that research should be unimpeded and unhindered, and hopes to make this clear to the legislature.

Comment: T. Maldonado – Noted that she was previously at the University of Texas at Arlington and has now been with TEES for four years. Suggested that people within the Texas A&M System appear to have a different view of TEES than even her colleagues at UT – Arlington. Remarked that TEES inception, in 1914, was as a stand alone entity and not created with the intent of operating within the Texas A&M University System, although it later moved into the System in 1948. Acknowledged the importance of operating research administration from a global perspective and noted that TEES has followed this objective in its research initiatives in promoting international partnerships and collaborations.

Comment: M. McKinney – Expressed appreciation to the group for inviting him to the meeting and looked forward to strengthening the development of the research initiatives within the Texas A&M University System.

Comment: D. Russell – Thanked the Chancellor for his acceptance of the invitation to address CPI; adjourned the meeting.

(1:08) Adjournment

CPI Members/2007-2008

MEMBER	UNIT	DEPARTMENT	E-MAIL	PHONE	TERM ENDS
Nancy Amato	Engineering	Computer Science MS 3112	amato@tamu.edu	862-2275	2010
Sarah Bednarz	Geosciences	Geography MS 3147	s-bednarz@tamu.edu	845-1579	2009
Deb Bell-Pedersen	Science	Biology MS 3258	dpedersen@tamu.edu	847-9237	2009
Susan Bloomfield	Education	Health & Kinesiology	sbloom@hlkn.tamu.edu	862-1181	2010
David Boyle	Engineering	Commercial Space Center MS 3118	dboyle@tamu.edu	862-8037	2009
*Lisa Campbell	Geosciences	Oceanography MS 3146	liscampbell@tamu.edu	845-5706	2010
Joobin Choobineh	Business	Information Mgmt. MS 4217	j-choobineh@tamu.edu	845-4048	2009
Bhanu Chowdhary	Vet Med	Vet Integrative Biosciences MS 4458	bchowdhary@cvm.tamu.edu	458-0519	2009
James Derr	Vet Med	Vet Pathobiology MS 4467	jderr@cvm.tamu.edu	862-4775	2009
William Eisele	TTI	TTI Administration MS 3135	bill-eisele@tamu.edu	845-8550	2010
*Paul Fitzpatrick, Chair Elect	COALS	Biochemistry-Biophysics MS 2128	fitzpat@tamu.edu	845-5487	2009
Sarah Gatson	Liberal Arts	Sociology MS 4351	gatson@tamu.edu	845-7267	2010
James Grau	Liberal Arts	Psychology MS 4235	j-grau@tamu.edu	845-2584	2008
Norman Guinasso	Geosciences	GERG MS 3149	norman@gerg.tamu.edu	862-2323	2010
Donald House	Architecture	Architecture MS 3137	d-house@tamu.edu	845-3465	2008
Sheng-Jen Hsieh	Engineering	Engr Tech & Indus Dist. MS 3367	hsieh@tamu.edu	845-4985	2010
Geoffrey Kapler	HSC	Molecular & Cellular Med MS 1114	gkapler@tamu.edu	847-8690	2008
*Alan Love, Chair	COALS	Agricultural Economics MS 2124	alove@tamu.edu	845-3270	2009
Keith Maggert	Science	Biology MS 3258	kmaggert@tamu.edu	845-6610	2009
Rosana Moreira	COALS	Bio & Ag Engineering MS 2117	rmoreira@tamu.edu	847-8794	2009
Suresh Pillai	COALS	Poultry Science MS 2472	s-pillai@tamu.edu	845-2994	2008
*David Russell, Past Chair	Science	Chemistry MS 3255	davidrussell@tamu.edu	845-3345	2009
Don Russell	Engineering	Electrical Engineering MS 3128	bdrussell@tamu.edu	845-7912	2008
Herman Scholthof	COALS	Plant Pathology MS 2132	herscho@tamu.edu	862-1495	2009
*Marty Scholtz	HSC	Molecular & Cellular Med MS 1114	jm-scholtz@tamu.edu	845-0828	2008
Dorothy Shippen	COALS	Bio-Bio MS 2128	dshippen@tamu.edu	862-2342	2008
David Stelly	COALS	Soil & Crop Sciences MS 2474	monosom@tamu.edu	845-2745	2009
Katherine Turnbull	TTI	TTI Administration MS 3135	k-turnbull@tamu.edu	845-6005	2008
Michael Weimer	Science	Physics MS 4242	weimer@tamu.edu	845-7815	2008

*Denotes Executive Committee Member

2007-2008 Guest Membership

MEMBER	AFFILIATION	E-MAIL	PHONE
Robert Bednarz	Faculty Senate	r-bednarz@tamu.edu	845-7187
Jim Calvin	VPR	jcalvin@vprmail.tamu.edu	845-8585
Carol Cantrell	VPR	ccantrell@vprmail.tamu.edu	845-8585
David Carlson	HSC	Carlson@tamhsc.edu	458-7217
Suzanne Droleskey	International Program for Students	Sdroleskey@tamu.edu	458-3375
William Dugas	TAES	w-dugas@tamu.edu	862-6712
Richard Ewing	VPR	ewing@vprmail.tamu.edu	845-8585
Greg Foxworth	Office of Sponsored Projects	g-foxworth@tamu.edu	845-8585
Rick Giardino	Office of Graduate Studies	jrg@vprmail.tamu.edu	845-3631
Diane Gilliland	TAES	d-gilliland@tamu.edu	845-4761
Timothy Hall	Faculty Senate	tim@idmb.tamu.edu	845-7728
Shari Hilding-Kronforst	Graduate Student Council	sharihk@tamu.edu	862-1974
Mark A. Hussey	TAES	mhussey@tamu.edu	845-7984
C. F. Kettleborough	Distinguished Professor Emeritus	fkettleborough@mengr.tamu.edu	845-1919
Theresa Maldonado	TEES	tmaldonado@tamu.edu	458-2011
Charlene Miller	VPR	cmiller@vprmail.tamu.edu	862-6450
Mike O'Quinn	Presidents' Office	irishmike@tamu.edu	845-2217
Lee Peddicord	TEES	k-peddicord@tamu.edu	458-6010
Becky Petitt	Office of Vice President and Associate Provost for Diversity	becky@tamu.edu	458-2905
Jill Pollock	Employee Services	ejpollock@tamu.edu	458-1868
Angie Raines	Compliance	araines@vprmail.tamu.edu	847-9362
David R. Riddle	OTC	david.riddle@tamu.edu	862-1933
Katherine Rojo del Busto	TEES	krdb@tamu.edu	458-7938
Mario Rojo del Busto	International Services	mrbusto@tamu.edu	862-1919
Mark Smock	Research Foundation	msmock@rf-mail.tamu.edu	845-9994
Max Summers	Distinguished Professors	m-summers@tamu.edu	845-9730
Karan Watson	Dean of Faculties	watson@tamu.edu	845-4274
Bob Webb	Undergraduate Research	bwebb@vprmail.tamu.edu	845-8585